Shale oil: the next energy revolution

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Shale Oil – the next energy revolution, comprises:
- The long term impact of shale oil on the Global energy sector and the economy; main report prepared by the PwC UK Economics team.
- Implications for the Asia Pacific region; an addendum to the main report offering an Asia Pacific perspective, prepared by PwC Australia.

USD is the currency referred to throughout this report.
The long term impact of shale oil on the Global energy sector and the economy
Executive summary

- Shale oil (light tight oil) is rapidly emerging as a significant and relatively low cost new unconventional resource in the US. There is potential for shale oil production to spread globally over the next couple of decades. If it does, it would revolutionise global energy markets, providing greater long term energy security at lower cost for many countries.

- Our analysis suggests that global shale oil production has the potential to reach up to 14 million barrels of oil per day by 2035; this amounts to 12% of the world’s total oil supply.

- We estimate that this increase could reduce oil prices in 2035 by around 25%-40% ($83-$100/barrel in real terms) relative to the current baseline EIA projection of $133/barrel in 2035, which assumes low levels of shale oil production.

- In turn, we estimate this could increase the level of global GDP in 2035 by around 2.3%-3.7% (which equates to around $1.7-$2.7 trillion at today’s global GDP values).

- Conversely, major oil exporters such as Russia and the Middle East could see a significant worsening of their trade balances by around 4%-7% by 2035, while the US, China, the Eurozone and the UK might gain by 2%-5% of GDP.

- However, the benefits of such oil price reductions will vary significantly by country. Large net oil importers such as India and Japan might see their GDP boosted by around 4%-7% by 2035, while the US, China, the Eurozone and the UK might gain by 2%-5% of GDP.

- Conversely, major oil exporters such as Russia and the Middle East could see a significant worsening of their trade balances by around 4%-10% of GDP in the long run if they fail to develop their own shale oil resources.
• The potential emergence of shale oil presents major strategic opportunities and challenges for the oil and gas industry and for governments worldwide. It could also influence the dynamics of geopolitics as it increases energy independence for many countries and reduces the influence of OPEC.

• There are significant strategic implications along the value chain. Oil producers, for example, will have carefully to assess their current portfolios and planned projects against lower oil price scenarios.

• National and international oil producers will also need to review their business models and skills in light of the very different demands of producing shale oil onshore rather than developing complex “frontier” projects on which most operations and new investment is currently focused.

• Lower than expected oil prices could also create long-term benefits for a wide range of businesses with products that use oil or oil-related products as inputs (e.g. petrochemicals and plastics, airlines, road hauliers, automotive manufacturers and heavy industry more generally).

• The potential environmental consequences of an increase in shale oil production are complex and appropriate regulation will be needed to meet local and national environmental concerns. Shale oil could have adverse environmental effects by making alternative lower carbon transport fuels less attractive, but might also displace production from higher cost and more environmentally sensitive areas such as the Arctic and Canadian tar sands.
Shale in the US
The story so far

• Shale oil production has been accelerating in US, growing from 111,000 barrels per day in 2004 to 553,000 barrels per day in 2011 (equivalent to a growth rate of around 26% per year). As a result, US oil imports are forecast this year to fall to their lowest levels for over 25 years.

• Estimates by the US Energy Information Administration (EIA) suggest that shale oil production in the US will rise more slowly in the future to around 1.2 million barrels per day by 2035¹ (equivalent to 12% of projected US production at that date). However, these projections seem conservative relative to other market analysts who forecast US shale oil production of up to 3-4 million barrels per day by that date.²

• EIA estimates of the scale of total shale oil resources in the US have been revised upwards from 4 billion barrels in 2007 to 33 billion barrels in 2010, providing a significant contribution to increased US energy independence (as shown in Chart 1).³

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Source: EIA Annual Energy Outlook 2012
• Shale oil could make the largest single contribution to total US oil production growth by 2020, with the proportion of production from conventional sources remaining relatively stable.

• In the long term, we estimate that shale oil could displace around 35-40% of waterborne crude oil imports to the US. This would create additional effective supply to other locations such as China. However, should China start to exploit its own shale oil resources (as discussed further below) this would further decrease its import dependency and increase effective supply to oil importing countries.

• Rapid production growth in shale oil is having dramatic local effects on pricing in areas where shale oil is produced but access to export infrastructure is limited. The US domestic oil price has already decoupled from global indices and imports are forecast to decline (as shown Chart 2 below). Put simply, increased shale oil production could lead to oil prices that are significantly lower than projected in current forecasts.

1. EIA Annual Energy Outlook 2012
3. EIA Annual Energy Outlook 2012
Beyond the United States

- Outside the US, the development of shale oil is still at an early stage. However, there are indications that point to large amounts of technically recoverable resources distributed globally.

- Global shale oil resources are estimated at between 330 billion and 1,465 billion barrels⁴. Investment is already underway to characterise, quantify and develop shale oil resources outside the US, for example, in Argentina, Russia and China⁵.

- Since the beginning of 2012, there have been a number of announcements, from Argentina to New Zealand, of discoveries of shale oil resources as well as government initiatives to encourage the exploration and production of shale oil (see Map 1).

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Beyond the United States

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• Global shale oil resources are estimated at between 330 billion and 1,465 billion barrels. Investment is already underway to characterise, quantify and develop shale oil resources outside the US, for example, in Argentina, Russia and China.

• Since the beginning of 2012, there have been a number of announcements, from Argentina to New Zealand, of discoveries of shale oil resources as well as government initiatives to encourage the exploration and production of shale oil (see Map 1).

Map 1. Shale oil investment is global

October 2012
Russia plans zero extraction tax for a greater range of shale oil reserves

April 2012
China’s CNPC engages in talks with international firms to jointly explore shale oil reserves

October 2012
JAPEX recovers small amount of crude oil in shale oil testing

July 2012
Statoil enters race to develop Australian shale oil plays

January 2013
Australian energy company announces discovery of 233 bn bbls of shale oil resources

September 2012
New Zealand government encourages shale oil exploration

Source: PwC research
Global shale oil scenarios

The potential impact of rising shale oil production on global oil prices

• We have developed scenarios that consider the potential impact of future growth in shale oil production on oil prices. We have then assessed how oil price changes of this magnitude could impact the wider economy up to 2035 at both global and national levels using a macroeconomic model.

• These long-term projections are subject to many uncertainties and are conditioned on a number of key assumptions as summarised in Box 1. The specific figures quoted for different scenarios should therefore be interpreted as being indicative of broad orders of magnitude rather than being precise numerical forecasts.

• The remainder of this paper summarises the key results of this research and outlines the potential implications for companies and governments.

Box 1: Scenario assumptions and considerations

The scenarios presented in this report rest on a number of key assumptions:

• The successful development of shale oil resources is dependent on the presence of globally distributed, large scale, good quality resources, with overall technical and economic recoverability that is broadly in line with the produced shale oil resource in the US. Significant exploration and appraisal will need to be undertaken in future years to prove resource quantity and quality.

• The second key consideration is the timing of large scale development of shale oil resources. Development of shale gas outside the US has arguably been disappointing to date and the same issues (including regulatory obstacles, infrastructure, logistics and skills challenges) may also influence the pace at which shale oil opportunities are pursued outside the US. We assume that shale oil production outside the US is phased in several stages, starting with small scale production from 2015, building up to one million barrels per day by 2018 and continuing to grow thereafter.

• The third key requirement for shale oil to be exploited effectively is a supportive regulatory framework. This also needs, however, to take account of local environmental concerns and to be consistent with national government objectives on decarbonisation and energy security. Different countries are likely to strike a different balance here and this is reflected, for example, in our assumption that shale oil production develops more slowly in the EU than in the US and some other territories.
Recent forecasts from the EIA and the International Energy Agency (IEA) suggest a marked rise in both global oil production and real oil prices over the period to 2035, due in particular to rising demand from China, India and other fast-growing emerging economies\(^6\). The IEA forecasts a 19% increase in global oil production by 2035, as compared to a 28% increase forecast by the EIA\(^7\) (which is not that large a difference given the uncertainties involved in any such long-term projections).

The EIA and IEA's average global oil price predictions are even more closely aligned, with the IEA predicting a sharp short-term increase that gradually flattens off in the longer term to $127 per barrel by 2035 and the EIA predicting a steadier price increase to reach $133 per barrel by 2035 (both estimates are expressed in real terms adjusted for general US price inflation, which is also the case for all other oil price projections quoted in this report).

Extrapolating from the available data (and drawing parallels with US shale gas experience) has enabled us to generate a number of scenarios which see shale oil production ramping up both in the US and around the globe. As shown in Chart 3, this analysis suggests that global shale oil production has the potential to rise to up to 14 million barrels of oil per day by 2035 in our main scenario, amounting to 12% of total oil supply at that date (using EIA projections for production other than shale oil).

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6. These global energy and oil demand projections are also broadly consistent with those derived from our own ‘World in 2050’ long-term economic growth model, as described further in this recent PwC publication: http://www.pwc.com/gx/en/world-2050/the-brics-and-beyond-prospects-challenges-and-opportunities.jhtml
We have developed two core oil price scenarios based on this shale oil production outlook:

- The first scenario (the ‘PwC reference case’) allows for OPEC to respond to increases in shale oil production and consequent lower oil prices by limiting its own production to maintain an average price of around $100 dollars per barrel (in real terms). This supply scenario results in OPEC losing some market share, although OPEC member states continue to increase total production in absolute terms to meet rising demand (as shown in Chart 4).

- The second scenario (the ‘PwC low case’) does not include an OPEC response, so the increased overall oil supply results in a greater impact on oil prices, which fall by 2035 to around $83 per barrel in real terms.


8. In the full analysis we developed a much larger range of alternative oil price scenarios, but for clarity of exposition we focus on two representative scenarios in this report.
We have developed two core oil price scenarios based on this shale oil production outlook:

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• The second scenario (the ‘PwC low case’) does not include an OPEC response, so the increased overall oil supply results in a greater impact on oil prices, which fall by 2035 to around $83 per barrel in real terms.

In both these scenarios, our model suggests a global real oil price that is significantly lower than the EIA reference case projections of around $133 per barrel in 2035 - by around 25% in our reference case, and by around 40% in our low case (see Chart 5). This corresponds to a real oil price fall of around $33-50 per barrel by 2035 compared to the EIA baseline projection. In our scenarios, the oil price falls by proportionately much more than the rise in oil supply. This reflects the well-documented empirical finding that oil demand is relatively insensitive to price changes, based on estimates of long-term price elasticities in our model drawn from past academic studies.

Chart 5. Forecast oil price incorporating impact of shale oil production vs. EIA reference case

Source: EIA AEO 2012, PwC analysis

9. See, for example, the survey of oil price elasticity of demand estimates in J.D. Hamilton, ‘Understanding Crude Oil Prices’, Department of Economics, University of California, San Diego, May 2008 (Table 3, p.34).
The bigger picture
Global macroeconomic impacts of lower oil prices

Lower global oil prices of the magnitude indicated by our analysis suggest a major impact on the future evolution of global economy, given the key role that oil prices still play. These effects are not as great now as in the 1970s when oil price hikes had severe negative impacts on major oil-importing economies, helping to push the UK and many other countries into prolonged periods of ‘stagflation’, but are nevertheless very significant.

We have used the National Institute Global Econometric Model (NiGEM) to help us understand the likely scale of these impacts. We have explored the consequences of a lower oil price across the global economy and for selected major national economies covered by the model (in particular the US, Japan, Germany, the UK and the BRICs – Brazil, Russia, India and China).

Oil prices play three key roles within the NiGEM model:

1. Energy combines with labour and capital to produce economic output (as measured by GDP).

2. Import and export prices are modelled as a weighted average of commodity and non-commodity prices. A decrease in the price of oil will improve the terms of trade for a net oil importer, and conversely see them deteriorate for a net oil exporter.

3. Oil prices are directly and indirectly linked to consumer prices. Lower oil prices will generally boost consumer spending power, especially in net oil importing economies.

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10. NiGEM is a global econometric model developed by the National Institute of Economic and Social Research (NIESR), one of the UK’s longest established and most respected economic research institutes. Central banks, finance ministries and leading companies around the world use the NiGEM model. It enables them to understand the likely impacts of major economic shocks and how a range of macro-economic variables may react and adjust over time. However, it should be noted that the analysis in this report and the interpretation of the results is the sole responsibility of PwC, which has a licence to use NiGEM, rather than of NIESR.
We have used NiGEM to model the impact of the two different scenarios considered above – namely a decrease of either $33 or $50 in real global oil prices, phased in over two decades (the maximum time horizon of the model\textsuperscript{11}). The model indicates that the level of global GDP could be between 2.3% and 3.7% higher at the end of the projection period (see Chart 6). At today’s GDP values, this is equivalent to an increase in the size of the global economy of around $1.7-2.7 trillion per annum. This could imply a rise by 2035 in average global GDP per person of between $230 and $370 per annum (at today’s prices) relative to the EIA baseline case with minimal shale oil production.

\textbf{Chart 6. Global economic benefits from a lower oil price (% of world GDP)}

\begin{figure}
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\includegraphics[width=\textwidth]{chart6.png}
\caption{Global economic benefits from a lower oil price (% of world GDP)}
\end{figure}

\textit{Source: PwC analysis using NiGEM}

\textsuperscript{11} Strictly speaking the NiGEM model projections therefore end in 2032, but in the text we generally refer to these effects as relating to 2035 for consistency with our global oil price modelling and that of the EIA in their baseline projection. Looking so far ahead, the difference between potential effects in 2032 and 2035 is, in any event, not likely to be at all material compared to the uncertainties surrounding any such projections.
Clear ‘winners’ emerge when considering the impact at a national level. India and Japan, for example, could under these scenarios see an increase in GDP of between 4% and 7% by the end of the projection period (see Chart 7). Other net oil importers such as the US, China, Germany and the UK could also see GDP gains of the order of 2-5% of GDP in the long term due to lower global oil prices relative to a baseline with minimal shale oil.

Source: PwC analysis using NiGEM
At the other end of the spectrum, the model shows that some major net oil producers could see their current account balances deteriorate significantly as a result of lower oil prices (see Chart 8 for Russia and the Middle East). However, the NiGEM model takes no account of which particular countries will be producers of shale oil. And Russia could limit its projected losses were it to exploit its estimated resources, the largest in the world.

A lower oil price acts as a boost to consumers’ real disposable income similar to an indirect tax cut, with a consequent positive effect on real household spending levels. In Japan, for example, the model results suggest a fall of $50 in the real oil price could increase private consumption per head at the end of the projection period by the equivalent of more than $3,000 per year (when compared to the EIA baseline with minimal shale oil production). Gains in the US and the Eurozone would also be significant, although net gains to UK consumers would be lower in part because there are also losses on existing North Sea oil and gas revenues if global energy prices fall (see Chart 9).
Opportunities and challenges
For governments and companies

The possibility of increases in shale oil production and the potential macroeconomic impact raises challenging questions for all stakeholders in the energy industry:

- **Governments in current net oil importing countries with potential shale oil resource** will need to understand the likely economic payback from creating policies to encourage exploitation of shale oil (both on its own and relative to other unconventional resources).
  
  - With a lower oil price, the financial investment case for renewables becomes relatively less attractive; governments will have important choices to make as to how to realise the benefits from shale oil production in a way that balances potentially conflicting objectives of energy affordability and decarbonisation. For example, if oil prices are lower than expected due to shale oil, governments could keep fossil fuel taxes higher than would otherwise be acceptable and recycle the proceeds from this into, for example, funding for R&D for low carbon technologies.
  
- **Shale oil could displace other new oil supply sources** that could be argued to have higher associated environmental costs, such as the Arctic and Canadian tar sands. The potential environmental impact of shale oil is complex and there will be challenging regulatory, fiscal and other policy decisions for governments to make in this area over the coming years and decades.

- **Governments in OPEC nations and other major net oil exporters** need to assess the likely impact of shale oil on global oil prices and their own revenues, budgets and economies. They need to consider how best to respond in terms of potentially limiting growth in oil production to counteract the potential price effects of increased production outside OPEC. Another priority may be the mitigation of the long-term impacts on governments’ revenues more generally of oil prices below current projections. Where feasible, they also need to consider pursuing their own shale oil exploration and production options.

- **Oil companies** have to assess their current portfolios and planned projects against lower oil price scenarios. They need to understand the likely impacts of lower oil prices on the investment case for high cost projects. In addition, they need to review their business models and skills in the light of shale oil’s industrialised production process which makes very different demands of operators than today’s remote and challenging locations.
• **Businesses that support national and international oil companies with services and equipment** need to consider the implications for their strategy and operating model as their clients shift focus from offshore to onshore operations with very different implications for the services and capabilities required. Already many IOCs are starting to invest in shale oil exploration and production outside the US, including sites in China, Argentina, Australia and Russia.

• **Major downstream operations**, such as refineries and petrochemical plants, which rely on oil and oil products, need to consider new sources of supply and the potential for lower feedstock prices, both of which may influence the performance of existing assets and investment decisions in new ones.

• **More generally, companies across the economy which rely on oil and related products** (e.g. plastics, airlines, road haulage, automotive manufacturers and heavy industry more generally) could see significant favourable shifts in their cost structures over the next couple of decades. These will need to be factored into longer term business planning and investment appraisal decisions.

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**Conclusions**

The potential availability and accessibility of significant reserves of shale oil around the globe - and the potential effect of increased shale oil production in limiting growth in global oil prices - has implications that stretch far beyond the oil industry.

At a global level, shale oil has the potential to reshape the global economy, increasing energy security, independence and affordability in the long term. However, these benefits need to be squared with broader environmental objectives at both the local and global level. Consequent changes in policy and regulatory regimes will have important knock-on effects on oil producers and consumers.

The effects of a lower oil price resonate along the entire energy value chain, and investment choices based on long-term predictions of a steady increase in real oil prices may need to be reassessed. The potential magnitude of the impact of shale oil makes it a profound force for change in energy markets and the wider global economy. It is therefore critical for companies and policy-makers to consider the strategic implications of these changes now.

We would be happy to arrange individual meetings to discuss the results of our research in more detail and to help you consider what it might mean for your organisation.
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Adam has worked on projects in Western Europe, Eastern Europe and the former Soviet Union, Africa and North America. This has provided wide industry exposure to the various perspectives and challenges of major international oil and gas companies, independents, infrastructure developers and oil and gas services companies, as well as investors.

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Before PwC, William worked as a senior UK government economist.
Implications for the Asia Pacific region
By 2035 shale oil is expected to trigger a 24-40 per cent fall in oil prices from US$133 in real terms, pushing annual GDP globally 2.3- 3.7 per cent higher, adding $US1.7-$2.7 trillion or US$230-$US370 per capita to the world economy.

Cheaper oil prices and the associated impact on oil-indexed energy imports are tipped to fuel the growth and competitiveness of the Asian economies.

Despite significant unconventional gas reserves in Asia, there are some major impediments to the economic development of these assets in the short term.

North America will convert into an LNG exporter, which is likely to displace some prospective LNG projects elsewhere in the world at the higher end of the cost curve.

Lower prices from increased new supplies will trigger increased pricing pressure for future LNG contracts.
The burgeoning unconventional oil and gas industry promises to deliver significant new energy sources for Asia, whether sourced from local resources or imports. Its potential is being driven by new technologies and innovative ways of tapping previously inaccessible hydrocarbons from shale and other source rock. It is profoundly and fundamentally changing the global oil & gas market.

The implications for the Asia Pacific’s energy supply and demand mix are only now beginning to be understood. The development of major shale plays – both oil and gas – in North America over the past decade is the single most influential factor affecting global energy balances and security of supply in that region and across the globe.

We expect Asia to benefit greatly should global shale oil production reach 14 million BOD by 2035. This production growth is forecast to result in a fall in oil prices to between $80 - $100/barrel in real terms relative to the EIA baseline projection of $133/barrel in 2035.

Shale oil and gas developments will drive cheaper-than-expected energy, fuelling global growth and increasing competitiveness. The positive net benefit could see global GDP growth increase between 2.3% - 3.7% above expectations. Asia should emerge a significant winner under a number of different scenarios.
**North Asia (Japan & Korea)**

Japan and Korea’s lack of natural resources and their energy import dependence means GDP growth is inherently linked to oil price movements. Under the scenarios outlined in the main body of the report, Japan and Korea are likely to be “clear winners”, potentially seeing an increase in GDP of 4% to 7%.

The greatest single factor affecting Japan’s future demand for energy is the uncertainty related to the nuclear industry, Japan’s LNG imports soared 11.2% (to 87.31 mtpa) in 2012, driven by an increased need for fuel to generate electricity after the nuclear sector was hit by the Fukushima crisis in 2011. Nuclear powered generation provided 30% of the country’s total electricity production (29% in 2009) and this had been expected to increase to around 41% by 2017, and 50% by 2030. This scenario is now a remote possibility and it is expected that combined cycle gas turbine technology will fill a sizable portion of that gap, driving continued growth in LNG imports.

**China**

China is estimated to have 1,275 trillion cubic feet (tcf) of technically recoverable shale gas, the highest reserves of any nation. But when looked at on a per capita basis it is relatively resource poor. However, the economic growth aspiration in China’s current five year plan dictates that energy consumption will grow as net income and GDP rise, placing energy security top of the government’s agenda.

The Chinese Government plans to double the share of natural gas in the primary energy consumption and consume 9,200 billion cubic feet (bcf) by 2015, twice the level of gas consumption in 2011. This ambitious target relies on sourcing sufficient supplies from both domestic production and external sources such as LNG from Australia, and pipelined natural gas imports from Russia and Turkmenistan.

**India**

India’s shale supply and demand potential is unclear relative to other parts of Asia. The IEA estimates India will add between 600 GW to 1200 GW of additional new power generation capacity before 2050, equivalent to the installed power generation capacity of the European Union (EU-27). India will emerge as another net winner should this demand be fed by cheaper supply sources.

The scale of that growth is a confronting issue for India. With a population approaching 1.2 billion, India is struggling to provide the necessary services and infrastructure to support economic growth and improve living standards for the vast majority of its population who live in poverty. India’s ability to build out its energy infrastructure could be the key variable to driving its growth agenda.

On the supply side, India has about 63tcf of technically recoverable shale resources; however the remoteness of the shale basins and lack of oil field services capability indicate significant difficulty in bringing these resources to development. The inaugural round of bidding for shale-gas licences began in India in December 2011, with foreign companies participating.

**Australia**

Australia is well placed to benefit from the growing demand for energy from Asia, its geography, existing strong trade links within the region and its status as one of Asia’s most stable economies all play in its favour. Crucially, Australia is home to significant deposits of conventional and coal seam gas, as well as possessing an estimated 396tcf of shale gas. Overall, it is the 6th largest holder of natural gas globally and we estimate more than $136 billion will be invested in the sector between 2011 and 2015.

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2. Uwe Remme et al. (February 2011), “Technology development prospects for the Indian power sector”. IEA
Under any scenario, Asia’s growth profile to 2035 shows an insatiable appetite for energy and other resources. This appetite must be fed, particularly demand for oil and natural gas if the region’s economic potential is to be realised. Asian natural gas demand will increase threefold by 2035, with the Chinese and Indian economies accounting for almost 40% of worldwide demand growth.

North American shale assets are prime acquisition targets for Asian companies. In 2012 China’s CNOOC acquired Nexen in a deal valued at more than $15 billion. India’s Reliance Industries has invested in three US shale joint ventures since April 2010 and GAIL, India’s largest gas transmission and marketing company, has entered into a 20-year off-take agreement with Cheniere Energy for 3.5 mtpa of LNG, and Malaysia’s Petronas has approval for a $5.5 billion acquisition of Canada’s Progress Energy.

Asia also has substantial oil and gas reserves. Estimates of technically recoverable shale gas resources in the identified shale basins (Australia, China, Indonesia and India) indicate between 1,800 and 2,000 tcf of gas resources exist.
These drivers suggest that an Asian shale oil & gas industry will eventually emerge. The genie is out of the bottle. The analysis of the total recoverable gas reserves, from conventional and non-conventional sources, further reinforces this conclusion.

Interestingly, China has comparatively the highest share of unconventional resources within its resource base in comparison to the 15 largest nations with significant gas reserves.

In Australia, coal bed methane in Queensland and shale gas in the Cooper Basin have been successfully targeted recently and shale oil resources have been discovered in both the Cooper Basin and in South Australia’s Arckaringa Basin. Apart from these developments, some early exploration in China and a recent release of shale exploration permits by the Malaysian Government, little unconventional gas development has occurred in Asia. The resource and reserve boundaries are not yet known and it is expected that a large investment in appraisal and development activity will be required to bring certainty to the economic viability of the resource base.
Development challenges

Balanced against the vast potential for recoverable shale production, the region lacks the technology, resources and infrastructure for the resource base to be efficiently developed and brought to market. To unlock an Asian led shale boom, a number of factors will need to be addressed. These include:

- Drilling technology and technical experience in the unconventional sector are a key impediment to unlocking previously inaccessible resources.

- There are significant logistical and capital funding challenges posed by the requirement for natural gas-based transport infrastructure.

- Despite the quantity of gas resources, these are undeveloped assets that have challenging economics; and their comparative economic attractiveness to similar basins in North America remains uncertain. Also, the distance from relevant off take markets presents a unique market setting that did not hinder developments in North America.

- The environmental and social issues associated with unconventional gas development have created significant policy hurdles. If governments do not provide greater policy clarity, sovereign risk increases as the resources could become stranded through public policy inaction.

- Further clarity in relation to Asia’s complex fiscal regimes and taxation policies are essential to encourage both domestic and foreign investment in unconventional resource development.

It would be simplistic to think that North America’s shale success can be easily replicated unless these constraints, or potentially others not considered here, are resolved. Whilst the resource base exists, significant structural issues need to be overcome in Asia; therefore, the region is expected to maintain an import dependency for the foreseeable future.
Natural gas not a traded commodity, so prices and pricing mechanisms vary significantly across regions.
What are the likely supply scenarios in Asia?

Firstly, LNG is not a globally traded commodity and three different markets exist for natural gas. These markets (see opposite) are disconnected and display significantly different characteristics and pricing dynamics.

Gas exporting nations targeting supply into the Asia Pacific region face two significant issues.

- Market share impact due to competition from new sources of supply (North America, Canada and East Africa).
- Pricing pressure resulting from a decline in oil prices and the flow on effects to oil indexed gas contracts.

Market share

Existing LNG Operations or projects recently sanctioned and likely to ship first gas by 2016 are not generally considered to be at risk. They are fully underwritten by long term off-take agreements at pre-agreed, oil-linked prices, although contract price reopener clauses may positively or negatively impact future returns. Beyond the existing set of projects, supply displacement is far more likely to impact greenfield projects that are yet to be sanctioned and are not fully committed for their off-take.

A key issue, for both importing and exporting nations within Asia is the potential impact of new sources of LNG supply coming from the US, Canadian and East African export projects beyond 2016. Should American shale gas production increase and gas prices remain low in the US, it is likely that North America will become a net exporter of natural gas.

The conversion of existing regasification facilities into LNG liquefaction plants will enable North American producers to mitigate gas price volatility and introduce competitive tension through accessing higher priced Asian gas markets.

Currently, nine North American LNG export projects are at various stages of the federal approval process, with a combined export potential in excess of 112mtpa. Chenaire Energy’s Sabine Pass project took less than six months to contract its 16mtpa capacity, highlighting that US LNG exports are rapidly becoming a reality.

Pricing Pressure

Oil-linked contracts remain the norm in the Asia Pacific region. Therefore, LNG projects in production and those under construction are generally less at risk from a pricing standpoint, largely due to the long-term contracts in place.

Increasingly, new US LNG projects are likely to have a price structure linked to the US Henry Hub Gas price benchmark. How Henry Hub compares with global crude oil benchmark prices, and how the latter translates to an oil-linked LNG price through existing contracts will be interesting to observe in the Asia Pacific region.

We expect increased competitive pressure to be felt by incumbents now supplying the Asian LNG spot market, as new supply sources and supply pathways emerge. That said, the factors protecting existing project returns will be new project capital costs and shipping distances to reach Asia. Whatever the result, unconventional oil & gas developments will disrupt existing Asian LNG pricing structures. We are already seeing it today.

While it has yet to be seen whether Japan’s increased efforts to pursue shifting its pricing basis for its LNG imports to other benchmarks will actually reduce...
its import costs, it is still certain that 2012 will be recorded as a landmark year for the country, which began to publicly pursue an alternative to the long-held oil index basis for LNG purchases.

Kansai Electric recently reached a “key terms agreement” to buy 0.5 million tonnes/year of LNG from BP for 15 years beginning in 2017-18. The foundation for the deal was a linkage to the US Henry Hub gas price benchmark and becomes Kansai and Japan’s first ever long-term LNG import contract to be fully linked to gas prices5.

The key question is how much more disruption can be expected? Should lower oil prices eventuate ($80 - $100 real) by 2035, the LNG pricing upside for exporting nations will be considerably lower.

The viability of new LNG supply projects, specifically high cost greenfield developments, are at risk and may not reach a final investment decision in this environment, unless they lock in long-term contracts with Asian buyers. If successful, they will need to focus on productivity and efficiency in order to match prices emanating from the newer supply sources and remain competitive.

In summary, unconventional oil & gas developments provide a positive supply shock that feeds through to lower prices and overall GDP growth. The cumulative net benefit to customers and society remains to be seen but industry’s ability to foster new, game-changing innovation and technology that heralds a future where energy is cheaper and more plentiful is to be applauded.

5. Platts - “Japan starts to break the oil-index tie on its LNG purchases” Takeo Kumagai (Dec 2012)
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Implications for the Asia Pac region