

HASTIE GROUP LIMITED AND SPECIFIC SUBSIDIARIES (ADMINISTRATORS APPOINTED) ('HASTIE GROUP')

Sharp and Pendrey Pty Limited

(Administrators Appointed) (the 'Company')

ACN 006 378 123

Status at appointment: Trading / Dormant / Administrative

Date acquired by Hastie Group: 19 April 1985

Principal activity: Air conditioning and mechanical services

Location of operations: Rowville, Victoria

Creditors should consider this Hastie Group company report in conjunction with the body of this report under the following headings:

- 1. Expected return to creditors
- 2. Reasons for the Company's failure
- 3. Offences, voidable transactions and insolvent trading
- 4. Directors' Report as to Affairs (RATA)
- 5. Summary of historical financial results

Creditors are also advised to have regard to sections 7 and 8 of the Report for details of directors, registered charges and shareholders, along with the discussion on books and records.

1. Expected return to creditors

Based upon investigations to date, we estimate the return to creditors from the realisation of Company Assets (excluding any realisations from claims by a liquidator) as:

Banking syndicate	0 - 1 cents in the \$
Security interest holder	-
Employees	0 - 10 cents in the \$
Ordinary unsecured creditors	-

Subject to the outcome of potential litigation (if pursued), the return to certain creditor classes may increase (refer to section 7 of the main report).

All or substantially all employee entitlements (excluding superannuation arrears) have now been paid by DEEWR under the GEERS. These amounts are funded directly by DEEWR and not recoveries generated from Company assets. To the extent any return to employees is available, this will be distributed on a pro-rata basis to DEEWR for funds advanced and the ATO for outstanding superannuation.

2. Reasons for the Company's failure

The Administrators' consider the principal reasons for the Company's failure are:

- Poor pre-contract project risk assessment and poor controls over pricing and project management
- Competitive industry conditions, resulting in lower margins.
- Shortage of experienced staff
- The cessation of funding from a related company, Hastie Holdings Pty Ltd.



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3. Offences, voidable transactions and insolvent trading

The Administrators' preliminary findings are detailed at section 7 of the body of this report.

4. Directors' Report as to Affairs (RATA)

The directors have not supplied a RATA.

5. Summary of historical financial results

The table below includes the Administrators' estimate of the:

- value of the Company's assets and liabilities
- shortfall to the ordinary unsecured creditors.

	Notes	Company reported at 30 April 2012	Administrators' estimate at 28 May 2012 Realisable Value	
		Book Value		
		\$'000	\$'000	
Assets				
Cash on hand	1	-	-	
Trade receivables	2	6,439	Not disclosed	
Inventory	3	85	Not disclosed	
Work in progress	4	(1,028)	-	
Prepayments		76	-	
Plant and machinery	5	446	Not disclosed	
Software		22	-	
Current and deferred tax assets		786	=	
		6,826	-	
Liabilities	6			
Secured creditors	7	-	(259,900)	
Intercompany loans		(799)	(799)	
Priority creditors (employees)	8	(660)	(1,363)	
Ordinary unsecured creditors (inc accruals)		(5,036)	(5,036)	
		(6,495)	(267,098)	
Contingent Liabilities				
Warranties		(74)	(74)	
Bonds/Guarantees	9	-	(270,000)	
Surplus / (deficiency)		257	(537,172)	

The above deficiency does not take account of:

- Administrators' or Liquidators' costs. Total Administrators' costs to 31/12/2012 are \$161k.
- Potential recoveries that are only available to a Liquidator to pursue.

Administrators' Comments

- From November 2011, the Company's cash on hand was 'swept' daily into an account of Hastie Holdings Pty Ltd which performed the treasury function for the Australian trading operations. Given this, the swept balance has been included in the intercompany balance. Upon appointment, the Receivers placed a 'debit freeze' on the account pursuant to its security.
- 2. Found to be approximately \$4.7m at appointment.
 - The majority of receivables have lodged offsetting claims against the Company. Estimated collections have not been disclosed to avoid compromising negotiations and realisations. The total of receivable recovered to 31/12/2012 is \$359k.
- 3. Likely to be unrecoverable; the majority of inventory being on building sites beyond the Administrators' control.



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- 4. Billed in advance and as such recoveries are not expected.
- 5. As part of the sale completed 10 July 2012, plant and machinery (including motor vehicles) was sold. An additional two pieces of equipment were later sold generating further funds.
- 6. The Company has entered into a deed of cross guarantee with Hastie Group Ltd pursuant to ASIC Class Order 98/1418.
- 7. The Company is a co-guarantor to the Banking Syndicate's facilities of \$260m. This debt is secured by the Company's assets and assets of various related companies.
- 8. The \$703k increase represents redundancy costs and an adjustment to other entitlements underprovided by the Company.
- 9. The Company is a co-guarantor to the Banking Syndicate's Performance Guarantee and Financial Guarantee issuance facilities of \$270m secured by the Company's assets and assets of various related companies.

		Notes	2009	2010	2011	30-Apr-12
			\$'000s	\$'000s	\$'000s	\$'000s
Sales		1	29,248	23,946	25,216	24,729
Expenses: Cost of sales			(26,630)	(19,594)	(22,703)	(24,127)
Gross Profit			2,618	4,352	2,513	602
GM%		2	9.0%	18.2%	10.0%	2.4%
Other operating expenses		3	(1,905)	(2,255)	(2,382)	(2,234)
Other Significant items			-	-	-	-
EBITDA	Α		713	2,097	131	(1,632)
Net Assets	В		126	1,520	1,499	257
Working capital	C		549	328	1,825	460
Current Assets / Current Liabilities		4	0.892	1.176	1.177	0.969
Net cash inflow / (outflow)	D		258	816	(824)	92

^{*} Financial results reported above are prior to intra-company consolidation adjustments.

Key

- A. Earnings before interest, depreciation & amortisation and after any significant items.
- B. Surplus / (deficit) of total assets less total liabilities.
- C. The sum of trade receivables and inventories (inclusive of WIP) less any trade payables.
- D. The change in available cash at bank or notional cash over the relevant period.

Administrators' Comments

- 1. Consistent generation of revenue reflects the strong pipeline of new small and medium sized projects being won by the business.
- 2. Variances in profit margins indicate a lack of appropriate project management protocols as well as the impact of competition across the construction industry.
- 3. Many of these costs were replicated within Hastie Holdings Pty Ltd which provided the administration function to the Company and other Hastie Group (operating) companies. The Company also maintained its own administration function, the costs for which are incorporated in 'Other operating expenses'.
- 4. A result of less than one indicates that the Company was operating with financial stress. This was however mitigated by funding provided by Hastie Holdings Pty Ltd.