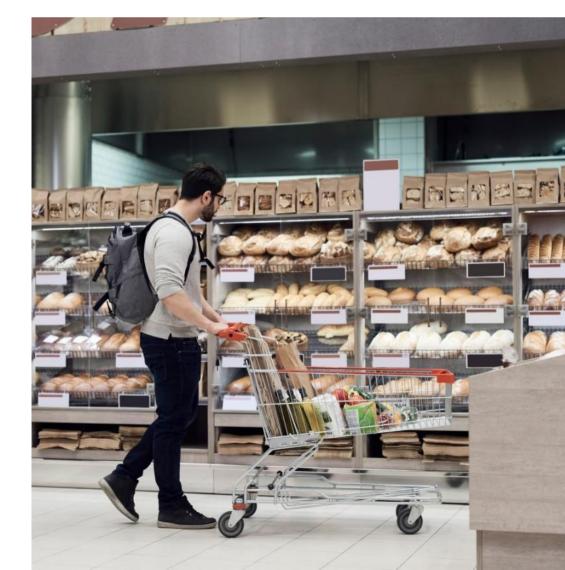
Retail and Consumer Deals Digest

December 2020





Retail and Consumer Deals Digest

Consumer confidence surging back to prepandemic levels

Consumer sentiment rose throughout November, from 99.9 in early November (compared to 113.5 at the same time last year) to 107.5 by month end. The relaxation in lockdown restrictions in South Australia drove a bounce in consumer confidence.

In comparison to October figures, economic conditions have improved significantly. In November, consumer sentiment reached a high of 107.5 from 95.5 in early October, primarily driven by overall gains in all the subindices.

"Ahead of the holiday season, the 'time to buy a major household item' subindex surged to its highest level since 1 March, Perceptions of economic conditions, both current and future, are the highest in more than a year. This could bode well for economic activity and spending over the coming weeks." - David Plank, ANZ Head of Australian Economics, 01 December 2020

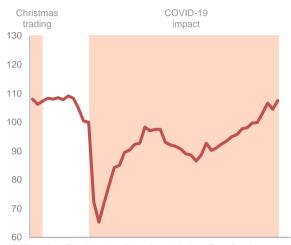
Latest Australian ABS trade results

The latest Australian Bureau of Statistics (ABS) Retail Trade figures show that Australian retail turnover rose by 1.4% in October 2020 (seasonally adjusted), following a fall of 1.1% in September and a fall of 4.0% in August.

The following industries fell in seasonally adjusted terms in October 2020: Household goods retailing (-1.0%), Food retailing (-0.1%) and rose for clothing, footwear and personal accessory retailing (6.8%), Department stores (4.5%), other retailing (2.0%), and Cafes, restaurants and takeaway food services (5.4%).

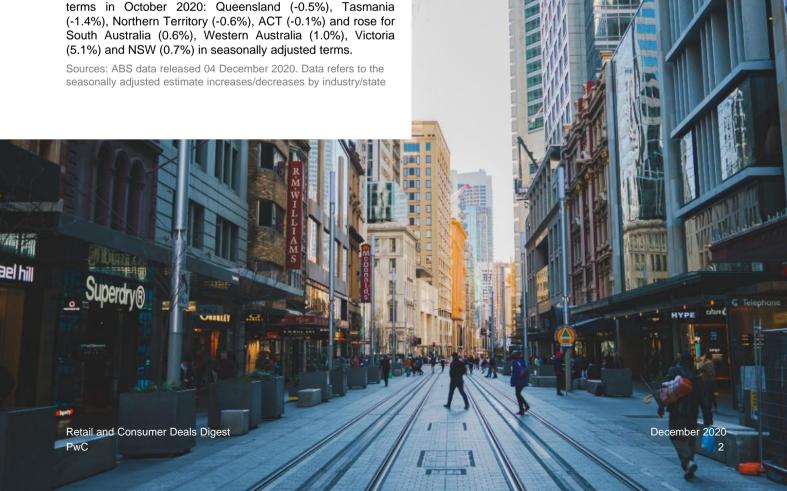
The following states and territories fell in seasonally adjusted

ANZ-Roy Morgan Weekly Consumer Confidence Rating



Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov

Source: ANZ-Roy Morgan Weekly Consumer Confidence Index



Announced deals

According to Mergermarket, announced retail deal activity for FY2021TD⁽¹⁾ decreased in value compared to the prior comparable period (**PCP**), with volumes declining significantly. 45 deals totalling AUD\$11.8bn were announced in the FY21TD period, versus 77 in the PCP, valued at AUD\$26.7bn.

In the last twelve months (LTM), deal value compared to the PCP has declined significantly with deal volume also witnessing a fall, from 162 announced deals (AUD\$39.9bn)⁽²⁾ to 109 (AUD\$15.8bn).

Australia and New Zealand Announced Retail and Consumer deals (FY2021TD(1) and LTM vs. PCP)

	FY20	21TD ⁽¹⁾	PC	P ⁽²⁾	Ľ	тм	PCP ⁽²⁾			
Deal value (in A\$m)	# of deals	Deal value	# of deals	Deal value	# of deals	Deal value	# of deals	Deal value		
\$0 to \$5M	0	0	0	0	0	0	0	0		
\$6 to \$10M	1	10	9	85	3	29	15	138		
\$11 to \$20M	8	129	11	175	18	292	23	349		
\$21 to \$30M	4	104	4	101	12	318	9	228		
\$31 to \$50M	7	304	5	215	14	584	13	540		
\$51 to \$100M	3	246	9	627	14	946	15	1,119		
\$101 to \$300M	2	370	2	217	5	940	11	1,934		
\$301 to \$500M	1	459	3	1,228	2	884	5	2,049		
>\$500M	4	10,181	7	24,092	6	11,787	13	33,572		
Subtotal	30	11,803	50	26,740	74	15,780	104	39,929		
Undisclosed	15	n/a	27	n/a	35	n/a	58	n/a		
Total Announced	45	11,803	77	26,740	109	15,780	162	39,929		
Total Completed	22	632	67	25,008	74	2,960	149	38,007		

Source: Mergermarket, based on announced and completed transactions as at 30 November 2020

Selected recently completed / announced deals

- 03 December 2020 Online market place Kogan, has announced the acquisition of New Zealand's largest online retailer, Mighty Ape for A\$122.4 million, its largest acquisition since listing four years ago. The acquisition is forecast to boost Kogan's sales by approximately 18 per cent and result in a 17 per cent uplift in earnings prior to synergies. Acquiring Mighty Ape provides Kogan with immediate scale in New Zealand and therefore accelerate its growth strategy. Moreover, the acquisition will enable both parties to expand their product range and improve the customer experience.
- 03 December 2020 Shaver Shop Group, the Australian specialty retailer of male and female personal grooming and beauty products, has entered a definitive agreement to acquire the six remaining franchise stores in NSW for A\$13 million. The transaction is expected to complete by February 2021.
- 02 December 2020 Milan-based investment fund Style Capital announced the acquisition of a majority stake in
 Australian luxury brand Zimmermann, for US\$302.8 million. The company acquired a 70% stake in Zimmermann,
 with the brand's founding family to retain the remaining stake. The company plans to use the proceeds to focus on
 European and Asian retail markets, digital growth, increasing its wholesale footprint and expanding into new categories.
 In order to facilitate the deal, US-private equity firm General Atlantic divested its minority stake in Zimmermann,
 which it acquired in 2016.
- 26 November 2020 ASX-listed dairy company Bega Cheese, announced the acquisition of Lion Dairy and Drinks from Japan's Kirin for A\$534 million. Management believes the acquisition will bolster its supply chain via the expansion of its domestic distribution capabilities. Moreover, the acquisition is forecast to expand Bega's manufacturing footprint and diversify its portfolio to include branded products in new categories, such as milk-based beverages and yoghurts. Whilst the ACCC has not flagged any definitive issues with the bid, it is carefully reviewing the concerns raised by industry participants, as Bega would control more than 50 per cent of the dairy processing plants in New South Wales if successful.
- 24 November 2020 Growth PE firm Anacacia Capital announced the acquisition of a controlling stake in haircare products brand owner and online retailer Pump Haircare, for an undisclosed amount. The transaction will enable Pump Haircare to enhance its brand name by offering better hair care solutions.
- 23 November 2020 Travel distribution company, Helloworld Travel Limited, announced the acquisition of Cruiseco, an Australia-based cruise package wholesaler, for an undisclosed amount. The acquisition is part of the company's strategy to expand its cruise offerings in Australia and New Zealand, as the combined business will provide a comprehensive range of cruise options for its retail agencies.

Source: Mergermarket, based on announced and completed transactions within the last month

⁽¹⁾ FY2021TD refers to the period 1 July 2020 to 30 November 2020, reflecting the latest available Merger market data. The deal value includes the transaction for Coca-Cola European Partners acquisition of Coca-Cola Amatil in Nov 20 (~A\$9bn)

⁽²⁾ The deal value for PCP includes the transaction for Asahi Groups acquisition of CUB Pty Ltd from Anheuser-Busch InBev NV in July 19 (~A\$16bn) and Kohlberg Kravis Roberts & Co.'s acquisition of Campbell International from Campbell Soup Company in August 19 (~A\$3bn)

Also recently in the news...

- UK department store chain, John Lewis, is seeking to reduce costs and halt its international expansion strategy following a particularly difficult year. The company will cease facilitating global online orders and focus only on the local UK market. The department store currently delivers to 30 international markets, including Australia, having opened five concessions in Myer.
- Online bookseller, Booktopia, completed its ASX-listing on 3 December 2020 with shares opening at A\$2.86 and closing at A\$2.72, a 18.3% premium on the issue price of A\$2.30. The Company raised A\$43.1 million through the issuance of 10.9 million new shares. Of the capital raised, A\$25.1 million will be used to fund growth through further investment in it's Sydney distribution facility, increasing stock and working capital, listing costs, employee shares and paying down debt, with almost \$18 million to be paid to existing shareholders.
- Greenlit Brands has withdrawn the Fantastic Furniture ASX-listing following a decline in the share price of listed comparable companies, such as Harvey Norman and Adairs. According to market analysts, the potential for a COVID-19 vaccine to emerge in the near-term will result in consumers shifting their expenditure from homewares to travel. Greenlit hopes to proceed with the float in 2021 subject to the improvement of the broader retail environment and market dynamics.
- American multinational coffeehouses and roastery reserves chain, Starbucks, partnered with New York-based fashion house Kate Spade, to launch a merchandise collection for a limited time at select stores across Asia, including Australia, New Zealand, Vietnam, Hong Kong, Indonesia, India and Japan.
- Toy wholesaler Funtastic announced the completion of its acquisition of Hobby Warehouse (HWG), which includes Toys 'R' Us, Babies 'R' Us and Mittoni. The deal is expected to provide Funtastic with access to HWG's logistics and distribution channels, including an e-commerce platform which has one of the largest ranges of baby, toy and hobby products in Australia.

- Supermarket chain, Foodland, is seeking to invest A\$300 million across a five year period to enhance its South Australian business. The company plans to use the proceeds to establish an additional 25 stores, bringing the business' total store network to 120.
- Luxury fashion brand, Alice McCall, entered voluntary administration due to the impact of COVID-19. SVP Partners has been appointed as administrators and is seeking to reduce the store portfolio and offer some staff redundancies in order to provide the company with the best chance of survival.
- Dymocks Group, announced the divestiture of its confectionery manufacturing business,
 Patons Macadamia to the business' Managing Director. The divestment is part of the group's strategy to focus on its retail, property, farming and education businesses.
- Samsung Electronics announced a new retail operations partnership with Retail Prodigy Group in Australia. The partnership was driven by Samsung's desire to evolve its customer experience within its physical retail environment and enhance performance.
- Australian beauty retailer, Lovisa, announced the temporary shutdown of its 64 outlets across the US and France, until they are permitted to re-open. The decision is primarily driven by the worsening COVID-19 situation in both geographies.
- Woolworths Group's supply chain arm, Primary Connect, announced it would establish a new Melbourne Fresh Distribution Centre in Truganina. The new facility will store fresh fruits, vegetables, meat and chilled products as well as serve over 230 Victorian supermarkets.

Source: Inside Retail, AFR, the Australian

Also recently in the news... (cont'd)

- Change Foods, a US and Australian-based developer of bioengineered animal-free cheese and dairy products, is planning to launch a US\$5 million Series A round in Q2 CY21. The firm will use the funds for further R&D, expanding its US team and product development.
- Latitude 34 Wine Company's receivers and managers are seeking urgent expressions of interest for the wine business. The winery assets include the Optimus, St Johns Brook, and The Blackwoods brands, as well as a processing plant, equipment and stock on hand.
- Melbourne-based supermarket chain, Ritchies Stores, is seeking to acquire peers to accelerate its growth, as stated by CEO Fred Harrison. The company would prefer to acquire stores that sell liquor, as it is an important part of the business.
- PAS Group, an Australian-based apparel retailer, is seeking acquisitions. The company's CEO stated that it is targeting distressed retailers and brands requiring capital to add to its retail and wholesale portfolio.
- SPC, an Australian fruit and vegetable processor, is seeking acquisitions in Australia and offshore ahead of a listing on the ASX in the next 18-30 months. SPC is assessing acquisition opportunities in Australia as well as Europe, and is focused on a broad range of deals in terms of ticket size. It will target small and large businesses that are growing, mature or even require turnaround.

Source: Mergermarket

Highlight on Black Friday and Cyber Monday 2020

- Originating from an American tradition, which coincides with Thanksgiving in the US, Black Friday signifies the start of the Christmas shopping season and is rapidly becoming the most popular shopping event of the year.
- Westpac merchant facilities directly processed 68 million transactions across the Black Friday and Cyber Monday weekend this year, representing 5.7% growth on the previous year and establishing a new record.
- The popularity of the weekend has resulted in a major shift in retail events displacing Boxing Day as the premier event of the holiday period, with 13 million transactions having been processed on Black Friday 2020 in comparison to 8 million on Boxing Day 2019.
- Moreover, the international sales event has also boosted the performance of buy now, pay later platforms, with Afterpay processing US\$900m of Australian sales in November, representing 50% year-on-year growth.
- The surge in consumer spending was primarily driven by the significant uplift in consumer sentiment stemming from "the dramatic rise in social assistance payments, the projected elimination of COVID-19 in Victoria and a positive outlook for COVID-19 vaccinations", as stated by IBISWorld Senior Industry Analyst Arthur Kyriakopoulos
- Retailers are however wary of a downturn in consumer expenditure in 2021, as throughout 2020 consumers have had additional capacity to spend on retail goods due to the COVID-related restrictions imposed on service-based industries, such as hospitality and travel.
- Despite the uplift in sales, Australian retailers have also identified discounting as a thematic and significant challenge, placing pressure on margins in addition to the typical discounts applied during Christmas.
- These challenges are exacerbated for smaller retailers with consumers expecting bigger and better sales each year.
- In light of these challenges, Black Friday risks pulling forward the anticipated uplift in Christmas sales from December to November, as opposed to truly increasing annual sales volumes for retailers.

Source: ABC News, Inside Retail, Dynamic Business

30 June reporting season illustrates an intangible value "reset" for the R&C sector

As social restrictions lift across states in time for the festive shopping season, there is much cause for optimism that consumer confidence will start to return to pre-COVID levels. However, with the dust settled on the 30 June financial reporting season, we can observe the impact that COVID-19 has had on the R&C sector by analysing the impact to intangible value for the ASX-listed companies.

Understanding intangible value within a business remains paramount for investors in order to assess a business' ability to compete and thrive. Intangible value can be commonly categorised with regards to separable assets (such as brands, software and customer relationships) or more loosely, with regards to the 'blue sky' potential of a business (i.e. goodwill).

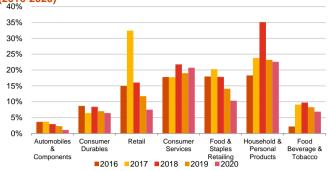
Being "intangible", the most common way we can observe this value being crystallised is through the reporting of intangible assets and goodwill acquired as part of business combinations. Prior to COVID-19, we can generally observe a steady accumulation of intangible assets and goodwill being recognised across all R&C sectors driven by deal volumes (see chart 1).

As expected, the 30 June reporting season revealed a number of R&C ASX clients announcing impairment charges to goodwill driven by the impact on trade of COVID-19. Put simply, impairments were being made because the value of future cash flows attached to an asset / business were insufficient to support the amounts historically recorded on their balance sheets. Although not exclusive to the R&C sector – with COVID creating an environment where more listed companies have taken the opportunity to reset their balance sheets – the number of R&C companies taking impairments increased from 7 in 2019 to 13 in 2020 (see chart 2). The Consumer Services sector can be seen as the most affected R&C sector with 7 companies recording impairments to goodwill totalling A\$1.3bn in FY20 (see chart 3).

With intangible values being "reset" in terms of balance sheet reporting, we can look to the gap between the enterprise value (EV) of a company and its net tangible assets (NTA) in order to identify which sectors and companies embed the most intangible value. Similarly to reported intangible values, the excess value above NTA can also be seen to steadily increase prior to FY20 where COVID-induced drop-offs occur (see chart 4). Based on FY20 levels, Consumer Durables stands out as the sector with the largest embedded intangible value, likely a result of the inclusion of more technology-focused retail companies (e.g. consumer electronics). At the lower end of the spectrum, the Food, Beverage & Tobacco sector consists of more traditional asset-intensive (e.g. high inventory, manufacturing) companies.

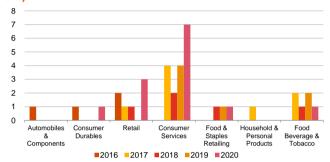
The aftermath of the COVID-19 impacted reporting season for the ASX R&C sector may have resulted in less visibility of intangible value, but as investor appetite resumes, we expect to start to see prices being paid in the market which reflect the importance of intangible value to a business.

R&C sector median goodwill & intangibles % of EV (2016-2020)



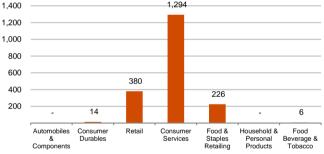
Source: S&P Capital IQ, PwC analysis. EV as at 30 November 2020 (excludes control premium)

Number of company goodwill impairments (2016 - 2020)



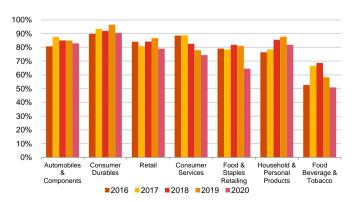
Source: S&P Capital IQ, PwC analysis

Total FY20 impairment charges (A\$m) by R&C sector



Source: S&P Capital IQ, PwC analysis.

R&C sector implied intangibles as % of EV



Source: S&P Capital IQ, PwC analysis. EV as at 30 November 2020 (excludes control premium). Implied intangible assets based on EV minus net debt minus net tangible assets.

		Share	Mkt		Net	Dividend		E\	EV / EBITDA		EV / EBIT			PE			
		price	сар	EV	debt/	Yield	TSR	Actual Forecasts		Actual Forecasts			Actual Forecasts				
Company	Currency	\$	million	million	EV	LTM	Nov-20	LTM	CY2020	CY2021	LTM	CY2020	CY2021	LTM	CY2020	CY2021	
Restaurants / Fast Food	,	<u> </u>															
Domino's Pizza Enterprises Limited	AUD	84.09	7.276	8,507	14%	1.4%	-12.6%	27.4x	21.9x	18.7x	41.2x	33.8x	29.0x	n/m	45.1x	38.4x	
Retail Food Group Limited	AUD	0.10	204	343	41%	0.0%	13.8%	21.8x		n/m	n/m		n/m	n/m	n/m	n/m	
Restaurant Brands New Zealand Limited	NZD	11.90	1,485	2,034	27%	0.0%	3.2%	14.6x		14.0x	25.5x	23.9x	23.5x	43.0x	29.6x	23.9x	
Collins Foods Limited	AUD	10.18	1,187	1,742	32%	2.1%	-3.2%	10.7x	14.2x	10.8x	20.6x	21.3x	16.9x	35.3x	23.9x	21.4x	
Mean			,					18.6x	17.5x	14.5x	29.lx	26.3x	23.2x	39.lx	32.9x	27.9x	
Median								18.2x	16.3x	14.0x	25.5x	23.9x	23.5x	39.lx	29.6x	23.9x	
FMCG - Beverage								10.2	10.5%	11100	13.3%	23.7%	13.3%	37.11	27.00	13.77	
Coca-Cola Amatil Limited	AUD	12.76	9,238	11,447	16%	2.7%	1.8%	13.3x	13.5x	12.1x	21.4x	22.5x	18.9x	28.1x	29.8x	24.5x	
Treasury Wine Estates Limited	AUD	9.20	6,636	8,117	18%	3.0%	-6.3%	12.3x		12.3x	15.8x		18.0x	24.6x	22.4x	22.3x	
Delegat Group Limited	NZD	15.75	1,593	1,927	17%	1.1%	6.1%	16.4x		15.5x	20.1x		18.4x	30.0x	25.5x	23.4x	
Australian Vintage Ltd	AUD	0.63	175	301	42%	4.3%	33.3%	9.0x		7.3x	15.8x	13.3x	11.8x	16.8x	11.4x	10.1x	
Good Drinks Australia Ltd	AUD	0.07	85	103	18%	0.0%	29.1%	n/m	41.1x	n/m	n/m		n/m	n/m	n/m	n/m	
Mean								12.7x	18.3x	11.8x	18.3x	18.6x	16.8x	24.9x	22.3x	20.1x	
Median								12.8x		12.2x	17.9x	19.2x	18.2x	26.4x	23.9x	22.8x	
FMCG - Food & Dairy																	
Fonterra Co-operative Group Limited	NZD	4.39	7,083	12,221	42%	1.1%	-4.3%	8.7x	n/m	n/m	14.0x	n/m	n/m	19.0x	n/m	n/m	
Bega Cheese Limited	AUD	5.30	1,349	1,585	15%	1.9%	11.2%	20.9x		10.2x	41.6x	23.8x	16.7x	n/m	34.4x	22.9x	
The a2 Milk Company Limited	NZD	14.06	10,441	9,604	-9%	0.0%	0.8%	17.1x		15.5x	17.2x	18.7x	15.7x	29.9x	28.6x	25.8x	
Freedom Foods Group Limited	AUD	3.01	834	1,152	41%	0.0%	-	n/m	n/m	10.6x	n/m	n/m	23.6x	n/m	n/m	24.2x	
Synlait Milk Limited	NZD	5.46	1,193	1,736	31%	0.0%	1.9%	10.3x	9.9x	9.0x	14.1x	14.0x	12.6x	14.9x	16.2x	14.2x	
Mean								14.2x	13.9x	11.3x	21.7x	18.8x	17.2x	21.3x	26.4x	21.8x	
Median								13.7x	13.4x	10.4x	15.7x	18.7x	16.2x	19.0x	28.6x	23.5x	
FMCG - Food (Production)																	
Inghams Group Limited	AUD	3.08	1,145	3,061	63%	4.5%	7.0%	7.9x	7.3x	6.9x	24.8x	20.8x	16.9x	32.9x	14.6x	13.3x	
Australian Agricultural Company Limited	AUD	1.07	642	1,027	37%	0.0%	-3.6%	n/m	n/m	34.1x	n/m	n/m	n/m	n/m	n/m	n/m	
Costa Group Holdings Limited	AUD	3.99	1,599	2,141	24%	1.5%	13.2%	15.0x	12.8x	10.3x	47.5x	25.5x	18.3x	n/m	34.5x	23.3x	
Select Harvests Limited	AUD	5.31	636	958	34%	2.4%	-3.8%	11.8x	16.5x	14.0x	24.8x	25.0x	20.6x	22.5x	25.9x	21.0x	
Tassal Group Limited	AUD	3.53	746	1,161	36%	5.1%	2.5%	6.7x		7.3x	10.6x	11.2x	10.2x	11.6x	11.4x	10.4x	
Sanford Limited	NZD	5.10	477	702	32%	1.0%	-8.1%	10.3x		9.4x	20.7x		14.9x	30.1x	19.4x	16.9x	
Huon Aquaculture Group Limited	AUD	2.73	300	639	53%	0.0%	5.3%	10.4x		10.0x	n/m		29.4x	n/m	n/m	30.2x	
Mean								I 0.4x	11.4x	13.2x	25.7x	20.1x	18.4x	24.2x	21.2x	19.2x	
Median								I 0.3x	11.6x	10.0x	24.8x	20.8x	17.6x	26.3x	19.4x	19.0x	
FMCG - Personal Care																	
Asaleo Care Limited	AUD	1.00	543	688	21%	2.0%	5.3%	7.9x		7.6x	11.2x		10.5x	16.2x	14.5x	13.4x	
BWX Limited	AUD	4.00	558	605	8%	1.0%	6.9%	20.9x		15.5x	26.6x	23.1x	19.1x	38.7x	33.6x	26.8x	
Comvita Limited	NZD	3.27	228	255	11%	0.0%	-	20.1x		10.0x	n/m		14.8x	n/m	34.0x	18.6x	
Blackmores Limited	AUD	80.24	1,552	1,619	4%	0.0%	13.9%	32.8x		19.6x	n/m		26.2x	n/m	n/m	38.1x	
Shaver Shop Group Limited	AUD	1.11	143	167	15%	2.4%	3.0%	5.1x		7.4x	9.2x	9.6x	8.5x	14.4x	9.8x	10.1x	
McPherson's Limited	AUD	1.27	162	180	10%	8.7%	-19.6%	6.4x		6.9x	7.8x	10.5x	8.4x	9.9x	11.0x	10.0x	
Mean								15.5x		11.2x	13.7x		14.6x	19.8x	20.6x	19.5x	
Median								I 4.0x	10.1x	8.8x	I 0.2x	17.0x	12.7x	15.3x	14.5x	16.0x	
Media																	
SEEK Limited	AUD	25.95	9,129	10,846	13%	0.5%	21.1%	40.2x		23.8x	49.3x	42.9x	37.7x	n/m	n/m	n/m	
REA Group Limited	AUD	144.12	18,983	19,087	1%	0.8%	22.8%	48.0x		32.4x	50.6x	45.2x	37.8x	n/m	n/m	53.6x	
carsales.com Ltd	AUD	19.65	4,841	5,282	8%	2.4%	-2.1%	27.7x		20.6x	31.2x		23.7x	48.4x	34.8x	31.7x	
Infomedia Ltd	AUD	1.99	745	647	-15%	2.2%	22.9%	23.9x		11.2x	26.7x	24.8x	20.8x	42.4x	40.8x	30.0x	
Mean								35.0x		22.0x	39.5x	34.7x	30.0x	45.4x	37.8x	38.4x	
Median								34.0x	26.0x	22.2x	40.3x	34.3x	30.7x	45.4x	37.8x	31.7x	
E-commerce																	
Kogan.com Ltd	AUD	18.04	1,907	1,763	-8%	1.2%	-20.3%	37.5x		18.3x	43.4x		21.0x	n/m	45.7x	32.3x	
Webjet Limited	AUD	5.77	1,956	1,956	0%	1.6%	65.3%	n/m		n/m	n/m		n/m	n/m	n/m	n/m	
Booktopia Group Limited	AUD AUD	2.99 5.76	411 542	430	3%	0.0%	14.00/	n/m		n/m	n/m		n/m	n/m	n/m	n/m	
Adore Beauty Group Limited	AUD	5.76 9.42		1.000	n/m -3%	0.0%	14.0%	0.0x		n/m 36.2x	0.0x	n/m 47.7x	n/m	n/m	n/m 49.3x	n/m	
Temple & Webster Group Ltd	AUD	9.42	1,135	1,098	-3%	0.0%	-5.7%	n/m		27.2x	n/m		36.9x	n/m		41.3x	
Mean								18.8x			21.7x		28.9x	n/a	47.5x	36.8x	
Median								18.8x	36.0x	27.2x	21.7x	38.6x	28.9x	n/a	47.5x	36.8x	

Source: CapitalIQ, as at 7 December 2020

Control Cont			Share Mkt Net Dividend EV/EBITDA				EBITDA EV / EBIT PE										
Note					EV			TSR				Actual	ctual Forecasts		Actual		
Mary	Company	Currency	\$	million	million	EV	LTM	Nov-20	LTM	CY2020	CY2021	LTM	CY2020	CY2021	LTM	CY2020	CY202
St. Perf. Limited AID 4 37 5051 5542 9% 4.3 3.6 79 79 100 105 105 105 105 100 10	Household Goods Retail																
The Weekneys Group Limbed 1/20 20 898 1,991 479 179 548 70 71 90 179 178 128 128 170																	
Assers Lamined ALIO 3.22 5-44 629 17% 3-46 10-16 69 7.17 10 9.06 112. 76 69 10-10 10-10-10-10-10-10-10-10-10-10-10-10-10-1																	
Beson Lighting Group Liminot AUD 1.26 3.44 3.25 3.76 3																	
Michica Chairmand Aurit																	12.4
Samb Cally Group Lamined 120																	11.7
The Reposed Shop Limited AND 723 277 378 27% 0.0% 149% 3.1% 1.3% 11.4% 376, 47.5% 256, nm 51.4% 236, 236, 236, 236, 236, 236, 236, 236,																	n/r
Desir Composition Profession Professio	The Reject Shop Limited	AUD	7.23	277	378	27%	0.0%	11.9%	3.1x	14.3x	11.4x	37.6x	47.5x	25.6x			26.6
Mathem	Baby Bunting Group Limited	AUD	4.30	556	648	14%	2.4%	6.4%	12.0x	15.5x	12.1x	21.8x	21.4x	16.2x	41.9x	25.3x	20.9
Median	Dusk Group Limited	AUD	1.71	106	136	22%	0.0%	-	11.4x	n/m	4.2x	14.9x	n/m	6.1x	18.1x	n/m	6.8
Note Monte	Mean								8.3x	9.8x	7.9x	16.1x	16.8x	I 2.2x	19.8x	18.9x	14.2
Marchister Mar	Median								8.0x	7.8x	7.5x	13.9x	11.0x	10.0x	18.0x	12.7x	12.1
GUD Pictolings Linted AUD 1108 1,017 1,240 15% 33% -11.1% 131 122 11.00 15.5% 14.2% 12.0%	Household Goods Wholesale / Distribution																
OWA Group Limited AUD 3 12 824 1,045 21% 37% 9,15% 117x 120x 13.4x 14.9x 170x 19.0x 21.1x 222x 232x 255x 255x 255x 255x 255x 255	Breville Group Limited					-3%		-7.6%	27.3x	21.7x	19.0x		26.5x	23.1x			34.6
Perfect Limided AUD 0.43 5.9 5.5 4-96 1-96 1-976 4-97 1-986 4-97 1	GUD Holdings Limited																16.2
Sharo Holdings Lamined AUD AUD AUD AUD AUD AUD AUD AU																	25.6
Cavallar Corporation Limited AUD AUD AUD AUD AUD AUD AUD AU																	8.9
BEBOS Group Limited AUD 25 00 4,998 4,711 12% 29% 3.3% 13% 13.5% 12.3% 16.8% 15.8% 14.7% 27.7% 21.4% 19.7% 19.8%																	n/n
Machina Mach																	n/n
Median																	
Mode		AUD	1.23	000	010	2370	1.070	12.070									
Westfamers Limited																	
Westamens Imited AID									12.73	12.71	11.7%	13.32	13.01	13.72	21.72	20.17	10.0
Mile Group Limited AID		ALID	49 41	56 023	63.008	11%	3.1%	7.6%	14 3x	14 Ox	13.2x	21.3x	21 2x	19 4x	32 2x	27 Ox	26.8
Super Real Group Lambad AJD 9.85 2.24 3.126 2.94 3.126 2.94 3.126 2.94 3.126 3.94 3.126 3.94 3.126 3.94 3.126 3.94 3.9																	6.7
Mathematic Mat	Super Retail Group Limited																12.6
Authority Retail Eagers Authority United Authority Authori	Mean								8.5x	8.0x	7.4x	15.4x	12.6x	11.6x	21.3x	15.3x	15.33
Authority Retail Eagers Authority United Authority Authori	Median								7.2x	6.7x	5.2x	15.3x	11.2x	10.2x	20.0x	12.6x	12.6
Eagers Authomother Limited AUD 13.17 3.384 5.713 41% 0.9% 20.2% 13.6% 18.6% 15.3% 22.7% 27.1% 20.7% 33.4% 37.8% 24.8% 24.00 29.6% 13.6% 18.6% 15.3% 22.7% 27.1% 20.7% 33.4% 37.8% 24.8% 24.3% 20.9% 19.2% 29.8% 26.0% 23.1% 47.7% 36.0% 36.0% 31.8% 31.9% 24.3% 29.8% 29.8% 26.0% 23.1% 47.7% 36.0% 36.0% 31.8% 31.9% 31									7127	- CITA		15152			2010%	12.0%	12107
ARB Corporation Limited AUD 68 6 2,338 2,359 0% 1.4% 9.8% 243% 20.9% 19.2% 29.8% 26.0% 23.1% 47.7% 36.0% 31.1% 19.0% 19.		AUD	13.17	3.384	5.713	41%	0.9%	20.2%	13.6x	18.6x	15.3x	22.7x	27.1x	20.7x	33.4x	37.8x	24.6
MotorCycle Holdings Limited AUD 2.36 146 213 32% 0.0% 2.4% 6.3x 6.5x 6.4x 10.5x 7.7x 8.0x 10.7x 8.0x 8.0x 8.0x Mean 1.4x	ARB Corporation Limited	AUD	29.14	2,356	2,359	0%	1.4%	-9.8%	24.3x	20.9x	19.2x	29.8x	26.0x	23.1x	47.7x	36.0x	31.9
Mean	Bapcor Limited	AUD		2,328	2,615		2.6%	-8.5%	12.9x	13.4x	9.5x	19.5x	17.0x		26.9x	23.1x	19.9
Median	MotorCycle Holdings Limited	AUD	2.36	146	213	32%	0.0%	2.4%	6.3x	6.5x	6.4x	10.5x	7.7x	8.0x	10.7x	8.0x	8.3
Cite	Mean								14.3x	I 4.9x	I 2.6x	20.6x	19.4x	16.6x	29.6x	26.2x	21.2
Elders Limited AUD 10.18 1,591 1,829 13% 2.2% 5.4% 11.3x 11.2x 10.7x 15.3x 14.7x 13.2x 23.8x 14.3x 12. Flight Centre Travel Group Limited AUD 17.90 3,585 2,768 -29% 0.0% 52.0% n/m n/m n/m 24.5x n/m	Median								13.2x	16.0x	12.4x	21.lx	21.5x	17.7x	30.1x	29.5x	22.3
Flight Centre Travel Group Limited AUD 17.90 3,585 2,768 -29% 0.0% 52.0% n/m n/m n/m 24.5x n/m	Other																
Cash Converters International Limited AUD 0.23 139 - n/m 0.0% 12.8% 0.0x n/m n/m n/m n/m 0.0x n/m	Elders Limited								11.3x	11.2x		15.3x	14.7x	13.2x	23.8x	14.3x	12.8
Median M					2,768												n/n
Median M																	11.3
Median		AUD	0.41	68	75	9%	0.0%	75.0%									n/n
Apparel / Accessories Retail Premier hvestments Limited AUD 23.03 3,659 3,652 0% 3.0% 6.3% 8.2x 8.9x 8.9x 15.8x 20.2x 18.0x 25.4x 25.2x 23. Lovisa Holdings Limited AUD 11.07 1,190 1,336 11% 1.4% 38.4% 17.9x 15.6x 11.9x 46.5x 43.1x 29.5x n/m n/m 40.0x 40.0x 11.0x 1.31 929 1,240 25% 0.0% 4.3% 9.6x 10.2x 7.0x 41.0x 17.2x 12.0x n/m 21.2x 13.0x																	
Premier Investments Limited AUD 23.03 3,659 3,652 0% 3.0% 6.3% 8.2x 8.9x 8.9x 15.8x 20.2x 18.0x 25.4x 25.2x 23. Lovisa Holdings Limited AUD 11.07 1,190 1,336 11% 1.4% 38.4% 17.9x 15.6x 11.9x 46.5x 43.1x 29.5x n/m n/m 40. Rathmandur Holdings Limited AUD 0.88 88 286 69% 0.0% 26.3% 9.2x 6.3x 8.8x n/m n/m n/m 21.4x n/m n/m 12.4x n/m n/m n/m 12.4x n/m n/m n/m 12.4x n/m n/m n/m 12.4x n/m n/m 12.4x n/m n/m n/m n/m 12.4x n/m n/m n/m n/m 12.4x n/m									8.8x	11.2x	17.6x	7.6x	14.7x	13.2x	15.4x	11.9x	12.0
Lovisa Holdings Limited AUD 11.07 1,190 1,336 11% 1.4% 38.4% 17.9x 15.6x 11.9x 46.5x 43.1x 29.5x n/m n/m 40. Kathmandu Holdings Limited AUD 0.88 88 286 69% 0.0% 26.3% 9.2x 6.3x 8.8x n/m n/m 1/2 1.4x n/m n/m 12. Accent Group Limited AUD 2.22 1,201 1,547 22% 42.6 30.7% 7.8x 7.0x 6.6x 17.1x 14.3x 14.1x 25.4x 17.6x 17. Hallenstein Glasson Holdings Limited AUD 4.82 35.3 427 17.6% 0.0% - 2.9x 17. Michael Hill International Limited AUD 0.54 202 359 44% 2.8% 3.8% 5.9% 12.3% 6.1x n/m n/m 10.4x 18.3x n/m 11.7x 32x n/m 17. Michael Hill International Limited AUD 0.55 7 28 75% 0.0% 6.5% 21.4x 16.3x 13.9x 41.8x 27.3x 20.4x 49.6x 46.1x 27. Median Median Median AUD 0.35 287 2,074 86.2% 0.0% 58.7% 7.6x 6.9x 9.8x 9.1x 26.2x 22.3x 17.6x 29.5x 24.4x 20. Median AUD 3.55 3,629 4,327 16% 4.1% 0.6% 11.1x 10.1x 9.7x 20.4x 11.1x 10.1x 9.7x 20.4x 11.4x 12.5x 17.6x 29.5x 24.5x 23.5x 11.7x 15. Mecan Mean Mean			00.77	0	0.000												
Kathmandu Holdings Limited NZD 1.31 929 1,240 25% 0.0% 4.3% 9.6x 10.2x 7.0x 41.0x 17.2x 12.0x n/m 21.2x 13. Mosaic Brands Limited AUD 0.88 88 286 69% 0.0% 26.3% 92x 6.3x 8.8x n/m n/m 21.4x n/m n/m 12.4x 17.6x 12.0x n/m 17.2x 12.0x n/m 17.																	
Mosaic Brands Limited AUD 0.88 88 286 699 0.09 26.396 9.2x 6.3x 8.8x n/m n/m 1.7x 21.4x n/m n/m 21.4x n/m n/m 12.4x Accent Group Limited AUD 2.22 1,201 1,547 229 4.29 30.79 7.8x 7.0x 6.6x 17.1x 14.3x 14.1x 25.4x 17.6x 17.6x 17.7 11.2x 14.3x 14.1x 25.4x 17.6x 17.6x 17.7 17.8 17.8 17.8 17.8 17.8 17.8 17.8																	
Accent Group Limited AUD 2.22 1,201 1,547 22% 4.2% 30.7% 7.8x 7.0x 6.6x 17.1x 14.3x 14.1x 25.4x 17.6x 17.4 Hallenstein Glasson Holdings Limited AUD 4.82 353 427 17% 0.0% 9.4x 1/m 10.4x 18.3x 1/m 11.1x 32.x 1/m 1/m 17.8x 1/m 17.8 17.4 Michael Hill International Limited AUD 0.54 202 359 44% 2.8% 3.8% 5.0x 4.5x 5.4x 18.1x 11.3x 9.1x 25.7x 12.0x 8.1 City Chic Collective Limited AUD 2.80 665 688 3% 0.0% 6.5% 21.4x 16.3x 13.9x 41.8x 27.3x 20.4x 49.6x 46.1x 27.3																	
Hallenstein Glasson Holdings Limited NZD 6.61 394 430 8% 5.9% 12.3% 6.1x n/m n/m 17.2 x n/m n/m 17.8x n/m n/m n/m n/m 17.8x n/m n/m n/m n/m 17.8x n/m																	17.0
Universal Store Holdings Limited AUD 4.82 353 427 17% 0.0% - 9.4x n/m 10.4x 18.3x n/m 11.7x 33.2x n/m 17. Michael Hill International Limited AUD 0.54 202 359 44% 2.8% 3.8% 5.0x 4.5x 5.4x 18.1x 11.3x 9.1x 25.7x 12.0x 81. The PAS Group Limited AUD 0.05 7 28 75% 0.0% - 1.7x n/m	Hallenstein Glasson Holdings Limited																n/n
City Chic Collective Limited AUD 2.80 665 688 3% 0.0% 6.5% 21.4x 16.3x 13.9x 41.8x 27.3x 20.4x 49.6x 46.1x 27.3 The PAS Group Limited AUD 0.05 7 28 75% 0.0% - 1.7x n/m	Universal Store Holdings Limited							-		n/m	10.4x		n/m	11.7x		n/m	17.2
The PAS Group Limited AUD 0.05 7 28 75% 0.0% - 1.7x n/m	Michael Hill International Limited	AUD					2.8%	3.8%	5.0x	4.5x	5.4x	18.1x	11.3x	9.1x	25.7x	12.0x	8.6
Median	City Chic Collective Limited							6.5%									27.9
Median B.7x 8.9x 8.9x 18.2x 18.7x 16.0x 25.6x 21.2x 17. Department Stores Myer Holdings Limited AUD 0.35 287 2,074 86.2% 0.0% 58.7% 7.6x 6.9x 29.9x 23.3x 19.3x 1m/s 1m/s 28. Supermarkets Woolworths Group Limited AUD 38.45 48,457 65,38 25% 2.4% -3.1% 12.4x 11.1x 10.5x 20.8x 19.4x 17.8x 33.6x 28.4x 25. Coles Group Limited AUD 18.26 4,358 33.8x 25% 2.4% -3.1% 10.1x 10.1x 10.5x 20.4x 19.5x 17.6x 36.6x 28.4x 25. Coles Group Limited AUD 18.26 4,358 38,08 28.9x 3.1 10.1x 10.1x 10.5x 20.4x 18.5x 17.6x 29.5x 24.5x 23.5x 23.5x 24.5x 23.5x 24.5	The PAS Group Limited	AUD	0.05	7	28	75%	0.0%	-									n/n
Department Stores Department Stores Department Stores	Mean								9.6x	9.8x	9.1x	26.2x	22.2x	17.0x	29.5x	24.4x	20.0
Myer Holdings Limited AUD 0.35 287 2,074 86.2% 0.0% 58.7% 7.6x 6.9x 6.4x 29.9x 23.3x 19.3x n/m n/m 28. Supermarkets Woolworths Group Limited AUD 38.45 48,457 65,338 25% 2.4% -3.1% 12.4x 11.1x 10.5x 20.8x 19.4x 17.8x 33.6x 28.4x 25. Coles Group Limited AUD 18.26 24,358 33,803 28% 3.1% 0.6% 11.1x 10.1x 9.7x 20.4x 18.6x 17.6x 29.5x 24.5x 23. Metcash Limited AUD 3.55 3,629 4,327 16% 4.1% - 8.6x 7.6x 8.0x 11.8x 12.1x 11.4x 16.3x 17.7x 15. Metan 10.7x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4x	Median								8.7x	8.9x	8.8x	18.2x	18.7x	I 6.0x	25.6x	21.2x	17.1:
Supermarkets AUD 38.45 48,457 65,338 25% 2.4% -3.1% 12.4x 11.1x 10.5x 20.8x 19.4x 17.8x 33.6x 28.4x 25. Coles Group Limited AUD 18.26 24,358 33,803 28% 3.1% 0.6% 11.1x 10.1x 9.7x 20.4x 18.5x 17.6x 29.5x 24.5x 23. Metash Limited AUD 3.55 3,629 4,327 16% 4.1% - 8.6x 7.6x 8.0x 11.8x 12.1x 11.4x 10.3x 17.7x 15. Mean 10.7x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4x	Department Stores																
Woolworths Group Limited AUD 38.45 48,457 65,338 25% 2.4% -3.1% 12.4x 11.1x 10.5x 20.8x 19.4x 17.8x 33.6x 28.4x 25. Coles Group Limited AUD 18.26 24,358 33,803 28% 3.1% 0.6% 11.1x 10.1x 9.7x 20.4x 18.5x 17.6x 29.5x 24.5x 23.0x Metcash Limited AUD 3.55 3,629 4,327 16% 4.1% - 8.6x 7.6x 8.0x 11.8x 12.1x 11.4x 16.3x 17.7x 15. Mean 10.7x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4x	Myer Holdings Limited	AUD	0.35	287	2,074	86.2%	0.0%	58.7%	7.6x	6.9x	6.4x	29.9x	23.3x	19.3x	n/m	n/m	28.7
Coles Group Limited AUD 18.26 24,358 33,803 28% 3.1% 0.6% 11.1x 10.1x 9.7x 20.4x 18.5x 17.6x 29.5x 24.5x 23.1 Metcash Limited AUD 3.55 3,629 4,327 16% 4.1% - 8.6x 7.6x 8.0x 11.8x 12.1x 11.4x 16.3x 17.7x 15.1 Mean 10.7x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.6x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.6x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.6x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.6x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.6x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.5x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.5x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.7x 20.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.5x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.5x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4 Mean 10.7x 9.7x 20.4x 17.7x 16.7x 16	Supermarkets			40 :	05					,							
Metcash Limited AUD 3.55 3,629 4,327 16% 4.1% - 8.6x 7.6x 8.0x 11.8x 12.1x 11.4x 16.3x 17.7x 15. Mean 10.7x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.6x																	25.5
Mean 10.7x 9.6x 9.4x 17.7x 16.7x 15.6x 26.5x 23.5x 21.4								0.6%									
		AUD	3.33	3,029	4,321	10%	4.1%										
median 11.1x 10.1x 9./x 20.4x 18.5x 17.6x 29.5x 24.5x 23.6																	
	median								11.1x	10.1x	9.7x	20.4x	18.5x	17.6x	29.5x	24.5x	23.6

Source: CapitalIQ, as at 7 December 2020

Retail sector trends

As reported by the ABS, the seasonally adjusted Australian retail turnover for October 2020 trends are as follows:

- Food retailing: The seasonally adjusted estimate for Food retailing fell 0.1% in October 2020. By industry subgroup, the seasonally adjusted estimate fell for Supermarkets and grocery stores (-0.7%), and rose for Liquor retailing (3.1%) and Other specialised food retailing (2.3%)
- Household goods retailing: The seasonally adjusted estimate for Household goods retailing fell 1.0% in October 2020. By industry subgroup, the seasonally adjusted estimate fell for Hardware, building and garden supplies retailing (-1.8%), Electrical and electronic goods retailing (-1.7%), and rose for Furniture, floor coverings, houseware and textile goods retailing (1.0%).
- Clothing, footwear and personal accessory retailing:
 The seasonally adjusted estimate for Clothing, footwear and personal accessory retailing rose 6.8% in October 2020. By industry subgroup, the seasonally adjusted estimate rose for Clothing retailing (10.8%), and fell for Footwear and other personal accessory retailing (-1.0%).
- **Department stores:** The seasonally adjusted estimate for Department stores rose 4.5% in October 2020.
- Cafes, restaurants and take-away food services: The seasonally adjusted estimate for Cafes, restaurants and takeaway food services rose 5.4% in October 2020. By industry subgroup, the seasonally adjusted estimate rose for Cafes, restaurants and catering services (6.8%), and Takeaway food services (4.0%)
- Other retailing: The seasonally adjusted estimate for Other retailing rose 2.0% in October 2020. By industry subgroup, the seasonally adjusted estimate rose for Pharmaceutical, cosmetic and toiletry goods retailing (2.8%), Newspaper and book retailing (3.3%), Other retailing n.e.c. (2.2%) and fell for Other recreational goods retailing (-1.3%)

Source: ABS data released 04 December 2020. Data refers to the seasonally adjusted estimates by industry



Contact us

If you would like to discuss any of the information in this newsletter or be added to the distribution list for this newsletter, please contact one of our Deals Retail and Consumer specialists:



Donna Watt
National R&C Lead
Partner, Melbourne
Tel: +61 421 141 350
Email: donna.watt@pwc.com



Chris Paxton
Deals Strategy / Value Creation
Partner, Melbourne
Tel: +61 407 715 172
Email: chris.paxton@pwc.com



Glen Hadlow
Deals Driver
Partner, Sydney
Tel: +61 418 202 046
Email: glen.hadlow@pwc.com



Julia Richards
Deals Strategy
Director, Sydney
Tel: +61 421 486 418
Email: julia.clair.richards@pwc.com



Elizabeth Fritts
M&A
Managing Director, Sydney
Tel: +61 (2) 8266 2643
Email: elizabeth.fritts@pwc.com



Mick Calder
Operational Turnaround
Partner, Melbourne
Tel: +61 449 953 825
Email: mick.calder@pwc.com



Abbey Carter
M&A
Associate Director, Sydney
Tel: +61 413 985 042
Email: abbey.carter@pwc.com



Daniel Walley
Restructuring
Partner, Sydney
Tel: +61 432 322 988
Email: daniel.walley@pwc.com



Chelsie Harris
Private Clients
Partner, Melbourne
Tel: +61 477 281 345
Email: chelsie.harris@pwc.com



Adam Colley
Restructuring
Partner, Sydney
Tel: +61 427 957 205
Email: adam.colley@pwc.com

www.pwc.com.au

© 2020 PricewaterhouseCoopers. All rights reserved. PwC refers to the Australia member firm, and may sometimes refer to the PwC network. Each member firm is a separate legal entity. Please see www.pwc.com/structure for further details. Liability limited by a scheme approved under Professional Standards Legislation.